

KAISERKANE

STORM



DISASTER RECOVERY SERVICES



To Whom It May Concern:

KaiserKane Storm respectfully submits this capabilities statement addressing our expertise in performing disaster recovery operations. The principals and key personnel of KaiserKane Storm have many years of combined experience in all phases of disaster recovery services including demolition, debris removal, debris reduction, debris disposal and site remediation.

KaiserKane Storm has consistently proven its ability to manage multiple concurrent projects across diverse geographical locations. Most recently, we mobilized within 12 hours of Hurricane Michael devastating the City of Mexico Beach, Florida. KaiserKane Storm deployed and managed 176 haul trucks and the supporting equipment necessary to execute the clean up of all canals, waterways, structure demolition, beach sand screening, private property debris removal and hazardous leaner/hanger removal. We also operated the disaster debris management site where we processed over one million cubic yards of material to include sorting, reduction and haul to final disposal.

KaiserKane Storm's success is not only due to our abilities in the field but also to the strength of our home office. Our financial stability is evidenced by our bonding capacity and ensures that work flow will remain constant throughout the project completion. The ability of our experienced staff to present timely, correct, and reconcilable documentation ensures that contracting agencies have the necessary data to obtain full funding on FEMA reimbursable projects.

KaiserKane Storm recognizes your need for immediate mobilization. We will meet this need through the application of our own equipment and an extensive list of experienced subcontractors. Once activated we will strive to locate and hire qualified local crews to support local economy.

KaiserKane Storm has learned that the success of any disaster recovery project is rooted in the relationship with the client. The core values on which we have built our business, honesty, experience, and professionalism, will ensure a successful relationship in the execution of your project. We thank you for your time and consideration.

Sincerely,
Mark Garrison



Mark Garrison
Vice President
24 Hr. Cell: 205.434.0000
Fax: 866.405.5541
kaiserkanestorm@aol.com



Frank Whitley
24 Hr. Cell: 850.528.6561
frankwhitley@EMAILA2Z.com

Contracting Activity: Florida Department of Environmental Protection

Event: Waterway Debris Clean Up

Contract Amount: \$3,400,000.00

Contract Type: Waterway and Marsh Land Debris Clean Up

County Contract Rep: DylanS Shoemaker - 850.247.9550

Work Performed: Removal of vegetative and C & D debris from the shorelines and water bottom of navigable and non-navigable waterways and tidally influenced waters. Debris was also removed from state owned marshlands and uplands. Environmental sensitivity of the work area required planning, management and coordination to minimize impacts of equipment.

EVENT	CONTACT	OPERATION MANAGER	CONTRACT DETIAL	STATISTICS
FL Hurricane Michael DR-4399	Dylan Shoemaker 850.247.9550	Mark Garrison	<ul style="list-style-type: none"> • Waterway debris removal • Debris Disposal • Hauling 	<ul style="list-style-type: none"> • Marsh Buggy - 2 • Marooka Marshland Hauling Units - 4 • Double Barrel Knucklebooms - 12 • Air Boats - 2 • Skid Steers -2 • Cubic Yards - 27,613 • Acres - 5,026

To whom it may concern,

The St. Joseph Bay State Buffer Preserve staff are thrilled with the completion of the Hurricane Michael debris removal from within the St. Joseph Bay State Buffer Preserve. KaiserKane Storm LLC has surpassed our expectations. The quantity of debris that was removed (27,613 cubic yards) is outweighed by the quality of work, dedication and care taken to lower the impacts to both the uplands and the wetland areas.

I attribute this excellent clean up and debris removal to the professionalism and competence of the KaiserKane Storm LLC, Vice President and Emergency Operations Director, Mark Garrison and his management team. Additionally, the excellent management of the debris removal sites and schedules allowed the Preserve to be cleaned up within a 30-day period. KaiserKane Storm LLC had three different work sites within the 5,026 acre Preserve. These three work sites operated seven days a week, from morning until dark. Their attention to detail for all the FEMA onsite and offsite inspections along with obtaining all the needed permits was exceptional.

Detailed project specifications and open communications with both the DEP and the Preserve, insured that potential issues were addressed and corrected prior to the debris removal, saving time and money. I thoroughly enjoyed working with Mark throughout the entire cleanup project. Mark is an exceptional Emergency Operations Director. He managed on site contractors and maintained security and safety in an exceptional manner. He was pro-active in identifying areas of concern and helped develop effective alternatives when addressing the issues with the Preserve staff.

KaiserKane Storm LLC provided us an exceptional experience in the aftermath of Hurricane Michael. From the initial bid, through material adjustments, to the completion of the project, it has been very easy to work with all members of the KaiserKane Storm team. We truly appreciate their efforts and professionalism.

Sincerely,

Dylan Shoemaker

Digitally signed by Dylan
Shoemaker
Date: 2020.03.24 08:43:14 -04'00'

Dylan Shoemaker
Preserve Manager

Contracting Activity: City of Mexico Beach, Florida – Phase II

Event: Florida Hurricane Michael DR-4399

Contract Amount: \$31,673, 379.01

Contract Type: Disaster Debris Removal and Disposal; Removal of Hazardous Leaners and Hangers, White Goods, Cars/Boats

County Contract Rep: Mario Gisbert– 850.258.6170

Work Performed: Disaster Debris Clearance, Removal and Disposal; Debris Removal from Canals and Vessel Basins, Removal of Hazardous Leaners and Hangers, Removal of White Goods, Vehicles and Boats.

Hurricane Michael response continued after KaiserKane Storm was selected for Phase II based on performance in the Emergency Phase. The City required continued clearing of the right of way clearing to include C & D, Rubble, Vegetation and Marsh Grass. Provided multiple passes to open roadways to provide access to utility repairs; Removal of Hazardous Leaners/ Hangers including those in/or adjacent to canals; Relocating white goods, vehicles and boats to City yard; Private property debris removal; beach cleanup to include sand sifting – 35,000 CY and ver 3 miles of coastline; development and maintenance of disaster debris management site including material sorting reduction and haul to final disposal. Added to this phase was the removal of debris from all waterways and sonar confirmation of results over 33,000 linear feet of canals.

EVENT	CONTACT	OPERATION MANAGER	CONTRACT DETIAL	STATISTICS
FL Hurricane Michael DR-4399	Mario Gisbert 850.258.6170 Rick Roy 904.360.5567	Mark Garrison	<ul style="list-style-type: none"> • Debris Removal • Waterway Debris • Removal • Debris Disposal • Hazardous • Leaners • Hazardous • Hangers • DDMS Site Mgmt • White Goods • Vehicles / Boats • Sand Cleaning • Demotition / • Hauling • Haul Out to Final 	<ul style="list-style-type: none"> • DMS Site - 1 • Hauling Units - 176 • Grinders - 2 • Bucket Trucks-25 • Debris RemovalVegetation Removal • C&D Removal • Sand Cleaning • Marsh Grass Removal • Rock / Rubble Removal • Structure Demotition / • Hauling • Drainage Ditch Cleaning • Hazardous Leaner / • Hanger Removal • Waterway Debris • Removal from Canals and • Gulf of Mexico

April 14, 2020

To whom it my concern,

Our company has the District 2 FDOT and city of Jacksonville contracts for all storm monitoring and debris removal. We also were chosen as the monitoring company for the Mexico Beach project. When Hurricane Michael made a direct hit on Mexico Beach, it destroyed over 75% of the city, washing it into the canals during storm surge. It completely blocked off the city from access or escape routes. KaiserKane Storm immediately deployed 172 double debris trucks and cleaned up the right of ways in less than 30 days allowing power and water to be restored.

Their reputation in the industry allows them to quickly obtain the equipment and personnel need to perform the task as quickly as possible. The Mexico Beach project had every type of debris removal you can imagine. KaiserKane Storm hauled over 1.2 million CY of debris to DDMS site. They cleaned almost 8 miles of waterways and screened over 350,000 CY of beach. To close out the DDMS 10.4 acres, five feet deep had to be excavated and screened.

I managed all field personnel and all contractors on these projects. As you can imagine supervising 300+ in personnel is no easy task. Working with KaiserKane Storm and in particular Mark Garrison made these projects run much smother. They always showed the willingness to handle any task given to them.

It has been my experience in this industry that integrity and the desire to do thing the right way are very hard to find. You will find both of these qualities in KaiserKane Storm and Mark Garrison.



Richard Roy
FDOT Embedded Project Manager
Eisman & Russo, Inc.
6455 Powers Avenue | Jacksonville, FL 32217
o: 904.733.1478 | f: 904.636.8828 |
fdot o: 904.360.5567 | c: 904.487.7768
rroy@eismanrusso.com | www.eismanandrusso.com

Contracting Activity: City of Mexico Beach, Florida - Emergency Phase

Event: Florida Hurricane Michael DR-4399

Contract Amount: \$11,299,509.49

Contract Type: Disaster Debris Removal and Disposal; Removal of Hazardous Leaners and Hangers, White Goods, Cars/Boats

County Contract Rep: Philip Hall - 850.867.9478

Work Performed: Disaster Debris Clearance, Removal and Disposal; Cleaning of Stormwater Canals, Removal of Hazardous Leaners and Hangers, Removal of White Goods, Vehicles and Boats.

Hurricane Michael response consisted of 70 Hr. Push/Cut and Toss; Right of way clearing to include C & D, Rubble, Vegetation and Marsh Grass. Provided multiple passes to open roadways to provide access to utility repairs; Removal of Hazardous Leaners/ Hangers including those in/or adjacent to canals; Clearing of Stormwater Canals; Relocating white goods, vehicles and boats to City yard; Private property debris removal; beach cleanup to include sand sifting; development and maintenance of disaster debris management site including material sorting reduction and haul to final disposal. Commended by USACE as the only Florida municipality without Hurricane Michael Disaster Recovery project problems or concerns.

EVENT	CONTACT	OPERATION MANAGER	CONTRACT DETIAL	STATISTICS
FL Hurricane Michael DR-4399	Philip Hall 850.867.9478	Mark Garrison	<ul style="list-style-type: none"> • Debris 70 Push • Debris Removal • Debris Disposal • Hazardous • Leaners • Hazardous • Hangers • DDMS Site Mgmt • White Goods • Vehicles / Boats • Haul Out to Final 	<ul style="list-style-type: none"> • DMS Sites - 1 • Hauling Units - 176 • Grinders - 2 • Bucket Trucks-9 • Debris Removal-over • 412,998.2 Cubic Yards • C&D - 324,869 CY • Sand/Rubble - 16,605 CY • Vegetation - 71,356 CY • Marsh Grass - 166 CY • White Goods - 2439 • Vehicles / Boats - 41 • Leaner/Hanger - 964



P.O. Box 13425 · Mexico Beach, Florida · 32410
Phone: 850-648-5700 · Fax: 850-648-8768

DATE: May 16, 2019

To Whom It May Concern:

On October 10, 2018 the Gulf Coast panhandle specifically the City of Mexico Beach experienced the most powerful hurricane in history to ever hit the area. Hurricane Michael devastated Mexico Beach all but wiping the City off the map and putting before the City the insurmountable task of recovery. Mr. Garrison and his crews responded to Mexico Beach in a fashion that could only be described as a military operation and began the process of removing debris from ROW's and assist in the search for missing people.

Mr. Garrison's years of experience and knowledge became an invaluable resource as we began the process of recovery efforts. I was tasked with debris removal operations, assessing the City's infrastructure and returning City's services such as water, wastewater and sanitation back in operations. Mr. Garrison did not hesitate to help in any way and any issue that came up was dealt with and rectified immediately. I believe that we would not have been able to restore road and street accesses and utility services as quickly as we did had it not been for Mr. Garrison and his willingness and ability to move quickly and address the issues that we faced on a minute by minute basis.

Throughout this disaster Mr. Garrison went above and beyond to assist the City and its citizens. I would without hesitation recommend Mr. Garrison and his team to any municipality, county or state agencies in need of debris removal assistance.

Philip S. Hall
Public Works Director
City of Mexico Beach
201 Paradise Path
P.O. Box 13425
Mexico Beach, FL 32410
Office: 850-648-3635
Cell: 850-774-5043
Fax: 850-648-8768
Email: p.hall@mexicobeachgov.com

201 Paradise Path · Mexico Beach, FL 32410

Contracting Activity: Florida Department of Transportation
Event: Florida Hurricane Irma DR-4337
Contract Amount: \$10,887,000.00
Contract Type: Disaster Debris Removal and Disposal; Removal of Hazardous Leaners and Hangers
County Contract Rep: Rick Roy -904.487.7768
Work Performed: Disaster Debris Clearance, Removal and Disposal; Removal of Hazardous Leaners and Hangers

Florida Hurricane Irma Disaster Debris Removal, Disposal and Removal of Hazardous Leaners and Hangers in FDOT District 2. The counties effected by the cleanup operation were Nassau, Duval, St. Johns, Clay and Putnam. Vegetative and C&D debris removal and disposal for approximately 3,500 miles of roads, including Interstate I-95, I-10, I-295 and I-A1A from Flagler County line to the Georgia state line. Disposal via grinding which included 7 debris management site set up / preparation and closeout / restoration sites per FDEP rules and regulations. Removal and disposal of over 59,000 hazardous trees. The debris removal process included double barrel knuckleboom trucks, trailers, bucket trucks, chippers and grinders.

EVENT	CONTACT	OPERATION MANAGER	CONTRACT DETIAL	STATISTICS
FL Hurricane Irma DR-4337	Rick Roy 904.487.7768	Mark Garrison	<ul style="list-style-type: none"> • Debris Removal • Debris Disposal • Hazardous Leaners • Hazardous Hangers • TDSRS Mgmt 	<ul style="list-style-type: none"> • Roads/Intersates-3500 miles • DMS Sites-7 • Crews-76 • Grinders - 3 • Bucket Trucks-74 • Haul Out Trucks-12

November 27, 2018

To whom it may concern,

It has been my pleasure to work with KaiserKane Storm in support of the Florida Department of Transportation District 2 Hurricane Debris Removal Operations on two separate occasions starting with Hurricane Mathew in 2016 and again in 2017 with Hurricane Irma.

FDOT District 2 is an extremely large 18 county district which was largely affected by both Hurricane Irma and Hurricane Mathew which were both responsible for widespread wind, rain, and storm surge damage that greatly impacted the area. KaiserKane was the successful competitive bidder for the 2016 Irma contract and was subsequently called in by the FDOT for the 2017 Matthew storm due to the low bidder being non-responsive to the mobilization.

I worked personally with the operations and management team of Mark Garrison and Lance Sheffield with KaiserKane on a daily basis. I was personally in charge of daily field operations for Eisman & Russo who was the field monitoring agency for the FDOT District 2 for both of these storm events.

KaiserKane mobilized for both emergency debris removal operations within 48 hours and were always willing to address and resolve all issues in a timely and professional manner. Their field supervision staff helped restore health and public safety in District 2 to completion. They completed their tasks well before other contractors I had within FDOT district 2.

KaiserKane continually adapted to ever changing conditions and priorities by the client throughout the district. Their willingness to partner toward common goals are what sets them apart from other emergency storm debris removal contractors that I have worked with and it would be my pleasure to recommend them for consideration for any project, emergency debris removal or otherwise.

Please do not hesitate to contact me should you wish to speak with me directly.



Rick Roy,

Eisman & Russo Inc.

Senior Inspector/ Senior Storm Field Supervisor
6455 Powers Road, Jacksonville, FL 32217
904-487-7768 (cell)

Contracting Activity: Florida Department of Transportation
Event: Florida Hurricane Matthew DR-4283
Contract Amount: \$11,000,000.00
Contract Type: Disaster Debris Removal and Disposal; Removal of Hazardous Leaners and Hangers
County Contract Rep: Daniel Eisman – 904-327-3885
Work Performed: Disaster Debris Clearance, Removal and Disposal; Removal of Hazardous Leaners and Hangers

Florida Hurricane Matthew Disaster Debris Removal, Disposal and Removal of Hazardous Leaners and Hangers in Duval County, Nassau County and St. Johns County, Florida. Vegetative and C&D debris removal and disposal for approximately 3,500 miles of roads, including Interstate I-95, I-10, I-295 and I-A1A from Flagler County line to the Georgia state line. Disposal via grinding which included 7 debris management site set up / preparation and closeout / restoration sites per FDEP rules and regulations. Removal and disposal of over 62,000 hazardous trees. The debris removal process included double barrel knuckleboom trucks, trailers, bucket trucks, chippers and grinders.

EVENT	CONTACT	OPERATION MANAGER	CONTRACT WORK DETAIL	STATISTICS
FL Hurricane Mathew DR-4283	Daniel Eisman 904-327-3885 Operation Mgr Mitchell Stamitoles 904-402-2538	Mark Garrison	<ul style="list-style-type: none"> • Debris Removal • Debris Disposal • Hazardous Leaners • Hazardous Hangers • TDSRS Mgmt 	<ul style="list-style-type: none"> • Roads/ Intersates-3500 miles • DMS Sites-7 • Crews-96 • Grinders – 2 • Bucket Trucks-58

Mitchell Nick Stamitoles, P.E.
Stamitoles@bellsouth.net
(904) 402-2538

January 20, 2017

Mr. Mark Garrison
KaiserKane, Inc.
113 S. Monroe Street
Tallahassee, FL

Dear Mr. Garrison,

I'd like to thank you and KaiserKane for the performance demonstrated during the recent recovery efforts for the Florida Department of Transportation (FDOT) in the aftermath of Hurricane Matthew.

During my thirty-year career with FDOT I had the opportunity to work with hundreds of contractors. The challenges inherent to your debris removal contract were unique and formidable. KaiserKane's ability to provide the necessary resources resulted in you being the only post-Matthew debris removal contractor working for FDOT to meet the state's imposed completion deadline.

Serving on the debris removal monitoring team, I especially appreciated the cooperation you afforded me in light of the numerous specific requests I made and most importantly during the lengthy records reconciliation process.

Throughout the entire contract I found you and KaiserKane to be competent, accommodating and honest. I would without hesitation recommend your services to any agency in need of debris removal assistance.

Sincerely,

A handwritten signature in blue ink that reads "Mitchell N. Stamitoles". The signature is fluid and cursive, with the first name "Mitchell" and last name "Stamitoles" clearly legible.

Mitchell Nick Stamitoles, P.E.

Contracting Activity: Cumberland County, TN
Event: TN Severe Winter Storm DR-4211
Contract Amount: \$6,777,195.69
Contract Type: Disaster Debris Removal and Disposal; Removal of Hazardous Leaners and Hangers
County Contract Rep: Jeff Cousins - 954-707-8637
Work Performed: Disaster Debris Clearance, Removal and Disposal

Ice Storm Disaster Debris Removal and Disposal services including 1,400 road miles of county wide debris removal and reduction services. Removal of all hazardous leaner / hangers. Disposal via grinding which included 9 debris management site setup / preparation and closeout / restoration sites per TDEQ rules and regulations. The debris removal process included double barrel knuckleboom trucks and trailers and bucket trucks which resulted in the removal and grinding disposal of 699,401 cubic yards of debris.

EVENT	CONTACT	OPERATION MANAGER	CONTRACT WORK DETAIL	STATISTICS
TN Severe Winter Storm DR-4211 Cumberland County, TN	County Contract Representative: Jeff Cousins 954-707-8637	Mark Garrison	<ul style="list-style-type: none"> • Debris Removal • ROW Debris Collection • TDSRS Management • Hazardous Leaner / Hanger • Debris Disposal • Hazardous Tree / Stumps • Disposal by Grinding 	<ul style="list-style-type: none"> • Cubic Yards - 699,401 • Mileage - Over 1,400 • DMS Sites - 9 • Crews - Over 30 • Tub Grinders - 3 • Bucket Trucks - 7



DISASTER
RECOVERY
SOLUTIONS

Rostan Solutions, LLC:
3433 Lithia Pinecrest Road
Suite 287
Valrico, FL 33596
T: 813.333.7042 | F: 813.333.7330
www.rostan.com

To Whom It May Concern:

Please accept this letter of reference for KaiserKane, Inc. KaiserKane, Inc. was awarded the Cumberland County, TN Debris Removal Project resulting from Tennessee Winter Storm (DR-4211). Rostan Solutions was the Debris Monitoring Contractor on this project.

KaiserKane, Inc. cut all leaners and hangers per FEMA guidelines, removed 699,401 cubic yards of debris, hauled debris to 9 DMS sites and ground all debris via tub grinders resulting from approximate 1,100 miles of county roads that were damaged. KaiserKane, Inc. paid all sub-contractors and vendors on a weekly basis. Mark Garrison, V.P. Disaster Division and Jared Henry, Operations Manager for KaiserKane, Inc., demonstrated the utmost professionalism in all day-to-day operations.

KaiserKane, Inc. has been recognized as dedicated to whatever task employed and a willingness to accept hard works and perform task with diligence. I would recommend KaiserKane to you should Disaster Recovery Operations be needed by your organization.

Sincerely,

Jeff Cousins,
Operations Manager
Rostans Solutions

Contracting Activity: North Carolina Department of Transportation
Davie County, NC – NCDOT Division 9

Event: Winter Storm Pax

Contract Amount: \$1,868,450.00

Contract Type: Removal of Hazardous Leaners and Hangers
Removal and Disposal of Vegetative Debris

County Engineer: John Rhyne – 336.747.7800

Work Performed: Removal of Hazardous Leaners / Hangers and Removal and Disposal
of Vegetative Debris

KaiserKane Storm Storm was contracted by NCDOT to removal over 12,000 dangerous leaners and hangers from Winter Storm Pax on state roads in Davie County, NC. KaiserKane Storm also chipped and disposed of all debris. KaiserKane Storm completed the project early resulting in a 5% savings for the NCDOT reimbursement.

EVENT	CONTACT	OPERATION MANAGER	CONTRACT WORK DETAIL	STATISTICS
Winter Storm PAX	John Rhyne 336.747.7800	Mark Garrison	<ul style="list-style-type: none"> Hazardous Removal of Leaners and Hangers, chipping and Vegetative Debris Removal and Disposal from North Carolina Department of Transportation Division 9 Davie County State Roads / Routes. Project was completed early which resulted in a 5% savings for the NCDOT. 	<ul style="list-style-type: none"> Over 12,000 Leaners and Hangers removed and chipped.



1025 Wade Avenue
Raleigh, NC 27605
919.789.9977

5960 Fairview Road
Suite 102
Charlotte, NC 28210
704.714.4880

5030 New Centre Dr.
Suite B
Wilmington, NC 28403
910.523.5715

September 19, 2014

Kaiser Kane, Inc.
113 S. Monroe Street
Tallahassee, Florida

To Whom It May Concern:

It is a distinct pleasure to recommend to you my business associate Mark A. Garrison and his company Kaiser Kane Inc. In my capacity as Operations & Maintenance Manager for SEPI Engineering and Construction, I worked closely with Mark for 2 months in a Debris Removal Contract in Division 9 for the North Carolina Department of Transportation.

Mark was responsible for Kaiser Kane's crews and SEPI served as the Monitoring firm for the 2.5 million dollar project. The project was completed on time and within the budget provided. As with any project of this type there were obstacles to overcome but we worked together for the NCDOT to provide a quality job. Like most debris removal contracts, the ability to keep good records and do only FEMA reimbursable work is of utmost importance. Kaiser Kane completed their responsibilities in a professional manner and was available to help out on extra work assigned them by the NCDOT.

I would without any reservation recommend Kaiser Kane and Mark Garrison to you should Disaster Recovery Operations be needed by your agency. He would be a tremendous asset for any organization.

Sincerely,

A handwritten signature in black ink, appearing to read 'David W. Spainhour', is written over a horizontal line.

David W. Spainhour, PE
Operations & Maintenance Manager
SEPI Engineering and Construction

Contracting Activity: North Carolina Department of Transportation
Davidson County, NC – NCDOT Division 9

Event: Winter Storm Pax

Contract Amount: \$2,337,499.43

Contract Type: Removal of Hazardous Leaners and Hangers
Removal and Disposal of Vegetative Debris

County Engineer: John Rhyne – 336.747.7800

Removal of Hazardous Leaners and Hangers and Removal / Disposal of Vegetative Debris from North Carolina Department of Transportation Division 9 East Davidson County State Roads / Routes. Project was completed early which resulted in a 5% savings for NCDOT.

EVENT	CONTACT	OPERATION MANAGER	CONTRACT WORK DETAIL	STATISTICS
Winter Storm PAX	John Rhyne 336.747.7800	Mark Garrison	<ul style="list-style-type: none"> • Hazardous Removal of Leaners and Hangers and Vegetative Debris • Removal and Disposal from North Carolina Department of Transportation Division9 East Davidson County State Roads / Routes. • Project was completed early which resulted in a 5% savings for the NCDOT. 	<ul style="list-style-type: none"> • Hazardous Hangers: • 15,256 • • Hazardous Leaners: • 297 • • Debris Removal / Disposal Tonnage • Over 3300 Tons



1025 Wade Avenue
Raleigh, NC 27605
919.789.9977

5960 Fairview Road
Suite 102
Charlotte, NC 28210
704.714.4880

5030 New Centre Dr.
Suite B
Wilmington, NC 28403
910.523.5715

September 19, 2014

Kaiser Kane, Inc.
113 S. Monroe Street
Tallahassee, Florida

To Whom It May Concern:

It is a distinct pleasure to recommend to you my business associate Mark A. Garrison and his company Kaiser Kane Inc. In my capacity as Operations & Maintenance Manager for SEPI Engineering and Construction, I worked closely with Mark for 2 months in a Debris Removal Contract in Division 9 for the North Carolina Department of Transportation.

Mark was responsible for Kaiser Kane's crews and SEPI served as the Monitoring firm for the 2.5 million dollar project. The project was completed on time and within the budget provided. As with any project of this type there were obstacles to overcome but we worked together for the NCDOT to provide a quality job. Like most debris removal contracts, the ability to keep good records and do only FEMA reimbursable work is of utmost importance. Kaiser Kane completed their responsibilities in a professional manner and was available to help out on extra work assigned them by the NCDOT.

I would without any reservation recommend Kaiser Kane and Mark Garrison to you should Disaster Recovery Operations be needed by your agency. He would be a tremendous asset for any organization.

Sincerely,

A handwritten signature in black ink, appearing to read 'David W. Spainhour', is written over a horizontal line.

David W. Spainhour, PE
Operations & Maintenance Manager
SEPI Engineering and Construction

Contracting Activity: Sebastian County, Arkansas
Event: Winter Storm Pax
Contract Type: Emergency Debris Removal, Reduction and Disposal
Contract Value: \$92,040.00
Cubic Yardage: 12,000 Countywide Leaners and Hangers
Contracting Officer: Scott Stubblefield - 479.431.8514
Work Performed: Emergency Debris Removal, Reduction and Disposal

Sebastian County, Arkansas – Winter Storm Pax. Ice Storm Debris Removal services included county wide debris removal and reduction services. The project was primarily a hazardous leaner / hanger task order which included two debris management site setup / preparation and closeout / restoration. The debris removal process included double barrel knuckleboom trucks and trailers and bucket trucks. The debris removal process was completed in 30 days.

EVENT	CONTACT	OPERATION MANAGER	CONTRACT WORK DETAIL	STATISTICS
Sebastian County, AR	Scott Stubblefield, Assistant County Administrator 479-431-8514	Mark Garrison	<ul style="list-style-type: none">• Debris Removal• ROW Debris Collection• TDSRS Management• Hazardous Leaner / Hanger• Debris Disposal• Hazardous Tree / Stumps	<ul style="list-style-type: none">• TRUCKS: 5• TDSRS SITES: 2• STUMPS: 98• L/H: 8,465



David Hudson

Sebastian County Judge
County Court House
35 South 6th Street, Room 106
Fort Smith, Arkansas 72901
(479) 783-6139
FAX (479) 784-1550

April 8, 2014

To Whom It May Concern:

Please accept this letter of reference for KaiserKane, Inc. Sebastian County had the privilege of working with KaiserKane, Inc. over the past year. Their staff was exceptionally reliable and always maintained a positive attitude during the most trying and demanding times. As an important provider for Sebastian County, KaiserKane, Inc. professionally under took new challenges.

KaiserKane, Inc. has been recognized as dedicated to whatever task employed. KaiserKane, Inc. has proven to Sebastian County and statewide, that a willingness to accept hard works and perform task with diligence is worthwhile professionally in today's struggling economic times.

KaiserKane, Inc. was contracted by Sebastian County, to conduct roadside Debris Removal Services from the December 5-6, 2013 Ice Storm. KaiserKane Inc. provided Sebastian County outstanding Debris Management and Removal Services. The Debris Removal Services assisted Sebastian County in restoring and improving the hazardous right of way conditions caused by the December 5-6, 2013 Ice Storm. KaiserKane Inc., Debris Removal Services also return affected areas to a sustainable economy. KaiserKane, Inc. made an incredible impression on Sebastian County and we would recommend their services to all professional organizations looking to acquire Debris Removal Services.

Should you require any additional information about the kind of work KaiserKane, Inc. has provided Sebastian County, please feel free to contact me.

Sincerely,

A handwritten signature in cursive script, reading "Aqib Kenoly", is positioned above the typed name.

Aqib Kenoly, M.S, CFM, CHPP
Deputy Director-Sebastian County
Department of Emergency Management

Contracting Activity: Texas Department of Transportation
Event: Hurricane Ike
Contract Amount: \$26,800,000.00
Contract Type: Emergency Debris Removal, Reduction and Disposal
Cubic Yardage: 3,246,000
County Contract Rep: Wayne McKey - 832.256.1895
Work Performed: Emergency Debris Removal, Reduction and Disposal

Liberty and Chambers County, TX - Hurricane Ike - 3,246,000 Cubic yards of debris following Hurricane Ike. There were over 3 million cubic yards removed from Liberty and Chambers County, Texas. Much of this debris resulted from the storm surge that destroyed Crystal Beach, Boliver Peninsula and surrounding communities which washed the debris into Chambers County. Texas Department of Transportation was tasked by the Governor to remove all the storm surge debris and haul it to multiple dumpsites around the county for segregation of debris, debris reduction and recycling. The debris was mostly consisted of C&D debris from the destruction of hundreds of homes along Boliver Peninsula. The debris was run through large screens and separated, reduced and much of it recycled for beneficial use. This project also included debris removal from over 3,000 miles of Texas Department of Transportation roads. This project also included waterway debris removal from 10 different watersheds and over 25 streams. The debris from the waterborne operations was barged to unloading sites then hauled to multiple TDSRS's and reduced by burning, grinding with mulch stockpiled for beneficial use on landowners sites.

EVENT	CONTACT	OPERATION MANAGER	CONTRACT DETIAL	STATISTICS
Liberty & Chambers County, Texas	Wayne McKey Project Engineer TXDOT 832.256.1895	Mark Garrison	<ul style="list-style-type: none"> • Waterway Debris Re- moval • ROW Debris Collection • TDSRS Management • Debris Segregation / Reduction • Debris Disposal / Recycling • Hazardous Tree / Stumps • White Goods Collection/ Disposal • E-Waste / HazMat Mgmt 	<ul style="list-style-type: none"> • TOTAL CY: 3,246,000 • SUBS: 79 • TRUCKS: 206 • WH GOODS: 1506 • TDSRS SITES: 7 • STUMPS: 1598 • HazMat/EW: 3085 • L/H: 9,852



To Whom It May Concern

Mr. Mark Garrison has procured and managed multiple contracts for TXDOT for two separate major hurricanes that devastated our area over the last few years. I was tasked with the overall debris removal operations, oversight, and management for TXDOT in Liberty and Chambers County. In the aftermath of Hurricane Ike, the Governor of Texas tasked TXDOT with the enormous responsibility of removing storm surge debris from unimproved properties and canals and waterways in Chambers Co, TX. The storm surge from Hurricane Ike reached a record 17 miles inland, depositing millions of Cubic Yards of C&D and Vegetative debris in marshlands and waterways. Mr. Garrison was very instrumental in assisting myself and other officials in private property debris removal, waterway debris removal, and many other tasks. Mr. Garrison's crews utilized barges, marsh buggy's, and multiple pieces of specialized equipment to perform these duties. In particular, the Trinity Bay watershed has over 150 miles of canals and waterways. His crews removed in excess of 3 million CY of debris from this watershed. In addition, these crews went into marshlands of Smith Point, set up temporary C&D processing sites and recycled large amounts of C&D. Mister Garrison had over 100 crews operating in the waterways and marshlands, and he and his management team did an excellent job of planning, coordinating, and directing their crews. I would highly recommend Mr. Garrison and his team to any city, county, or state organization that has been affected by a catastrophic storm. In addition to removing waterway debris in the Trinity Bay Conservation District canals and waterways, Mr. Garrison and his crews worked alongside multiple creeks and drainage ditches throughout Chambers and Liberty counties. Crews cleared R.O.W. along the side of these waterways that were too small for the barges and removed hundreds of thousands of cubic yards of Hurricane debris from these tributaries and outfall watershed ditches. He always paid his crews the rates needed to get the job done, and paid on a weekly basis which is rare in the Disaster Industry. Feel free to call me and obtain more information if needed. If I were asked to supervise another major storm cleanup then I would definitely count it a privilege to have Mr. Garrison as my contractor. If any information could be useful please contact me at 832-256-1895 or at my email Philip.Mckey@hcfcd.hctx.net.

Regards,
Wayne McKey
(Retired) Former of TXDOT

Contracting Activity: Two Contracts performed simultaneously:
North Carolina Dept. of Transportation Division 2 and Division 3

Event: Hurricane Irene

Contract Type: Emergency Debris Removal, Reduction and Disposal

Contracts Value: \$2,500,000.00

Cubic Tonnage: 30,391 Tons

Monitoring Officer: Mike Harris – 919.725.5930

Work Performed: Emergency Debris Removal, Reduction and Disposal

North Carolina Department of Transportation Division 1 and Division 2 and Carteret County, North Carolina. The contract consisted of 7 counties and Carteret County, North Carolina. The debris removal and disposal services was for the recovery services following Hurricane Irene in Onslow, Carteret, Pender, Pamlico, Craven, Brunswick, Carteret and Carteret County, North Carolina.

EVENT	CONTACT	OPERATION MANAGER	CONTRACT WORK DETAIL	STATISTICS
NCDOT Divisions 2 & 3 and Carteret County, NC.	Mike Harris 919.725.5930 Contracted Monitoring Engineer	Mark Garrison	<ul style="list-style-type: none"> • 7 NCDOT Counties • ROW Debris Collection • TDSRS Management • Debris Segregation / Reduction • Debris Disposal / Recycling • Hazardous Tree / Stumps • White Goods Collection/ Disposal • E-Waste / HazMat Mgmt 	<ul style="list-style-type: none"> • TOTAL TONS: 30,391 • SUBS: 25 • TRUCKS: 115 • WH GOODS: 351 • TDSRS SITES: 4 • STUMPS: 546 • HazMat/EW: 128 • L/H: 1,156



To Whom It May Interest:

In September and October of 2011 Mark Garrison, Vice President Disaster Operations, performed the Emergency Debris Removal and Disposal contract in Onslow, Pender, Brunswick, Carteret, Craven and Pamlico Counties for the North Carolina Department of Transportation Division 1 and Division 2. These services were in the wake of Hurricane Irene that devastated the east coast. The contract scope consisted of removal of debris from all federal and state owned highways. All services were performed professionally and ahead of deadline schedules. I would recommend Mark for any future disaster related services. Summit Design and Engineering Services provided the contract oversight and administration for the NCDOT (North Carolina Department of Transportation.)

A handwritten signature in black ink, appearing to read "Michael A. Harris".

Michael A (Mike) Harris

Project Engineer

(919) 725-5930

504 Meadowland Drive, Hillsborough, NC 27278

Contracting Activity: Columbia County, Arkansas
Event: Arkansas Ice Storm
Contract Type: Emergency Debris Removal, Reduction and Disposal
Contract Value: \$18,460,000.00
Cubic Yardage: 1,368,000
Contracting Officer: Larry Taylor, OEM - 870.904.1583
Work Performed: Emergency Debris Removal, Reduction and Disposal

Columbia County, Arkansas - Ice Storm - 1,368,000 Cubic yards of debris removed from County ROW's and taken to 9 separate debris reduction sites for grinding or burning. The majority of this material was ground into mulch and hauled to a material recycling facility located in the adjacent county. There was approximately 225,000 cubic yards of mulch hauled to the facility, re-ground and recycled into beneficial use. The debris removal operation was accomplished within 45 days of receipt of Notice to Proceed and the debris reduction was completed within 60 days of the Notice to Proceed. The mulch hauling was completed resulting in the final closeout of all debris reduction sites within 90 days of the Notice to Proceed. There were over 100 crews for debris removal operations and more than 20 tub grinders operating 24 hours a day.

EVENT	CONTACT	OPERATION MANAGER	CONTRACT WORK DETAIL	STATISTICS
Columbia County, Arkansas Ice Storm	Larry Taylor, OEM Columbia County, Arkansas 870.904.1583	Mark Garrison	<ul style="list-style-type: none"> Emergency Road Clearance ROW Debris Collection TDSRS Management Debris Segregation / Reduction Debris Disposal / Recycling Hazardous Tree / Stumps White Goods Collection/ Disposal E-Waste / HazMat Mgmt 	<ul style="list-style-type: none"> TOTAL CY: 1,368,000 SUBS: 136 TRUCKS: 506 WH GOODS: 693 TDSRS SITES: 13 STUMPS: 2050 E-WASTE: 3200 L/H: 11,258



LETTER OF REFERENCE

To whom it may concern:

I Larry Taylor, office of Emergency Mangement, Columbia County, Arkansas, would refer Mark Garrison for Emergency Disaster Debris Removal, reduction and disposal services. Columbia County, AR. suffered an ice storm that generated over 1,368,000 cubic yards of debris which resulted in an overall contract amount in excess of over \$18,000,000. Mr. Garrison mobilized a vast majority of equipment, trucks, sub-contractors,etc... within 24 hours of receipt of the notice to proceed and was 100% mobilized and processing debris within 48 hours of the notice to proceed. Mr. Garrison completed the project ahead of time and was able to recycle a large amount of the debris. Mark was extremely knowledgeable and greatly assisted the county judge in every aspect of this debris mission. Due to Mark's knowledge and assistance in FEMA reimbursement paperwork and procedures, Columbia County received 100% reimbursement for these services. I would highly recommend Mark for any future large scale emergency disaster recovery contracts as he managed our recovery with the highest proffesional integrity and employed the same with his workforce, as well as, his subcontractors.

Best Regards,

Larry Taylor, OEM

Larry Taylor, OEM
Columbia County, Arkansas
Contact Number: 870.904.1583
Email Address: ccoem@countyofcolumbia.Net

FEMA COURSE STUDIES

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

MARK GARRISON

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00100.a

**Introduction to the Incident Command System,
ICS-100**

Issued this 3rd Day of August, 2009

Vilma Schlafli Milroe
Superintendent (Acting)
Emergency Management Institute

0.3 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

MARK GARRISON

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00630

Introduction to the Public Assistance Process

Issued this 3rd Day of August, 2009

Vilma Schlafli Milroe
Superintendent (Acting)
Emergency Management Institute

0.2 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

MARK GARRISON

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00632

Intro to Debris Opers in FEMA's Public Assis. Prg

Issued this 3rd Day of August, 2009

Vilma Schlafli Milroe
Superintendent (Acting)
Emergency Management Institute

0.5 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

MARK GARRISON

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00253

**Coordinating Environmental & Historic
Preservation Compliance**

Issued this 3rd Day of August, 2009

Vilma Schlafli Milroe
Superintendent (Acting)
Emergency Management Institute

1.0 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

MARK GARRISON

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00800.b

National Response Framework, An Introduction

Issued this 3rd Day of August, 2009

Vilma Schlafli Milroe
Superintendent (Acting)
Emergency Management Institute

0.3 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

MARK GARRISON

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00631

Public Assistance Operation I

Issued this 3rd Day of August, 2009

Vilma Schlafli Milroe
Superintendent (Acting)
Emergency Management Institute

0.3 IACET CEU



Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

MARK GARRISON

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00100.a

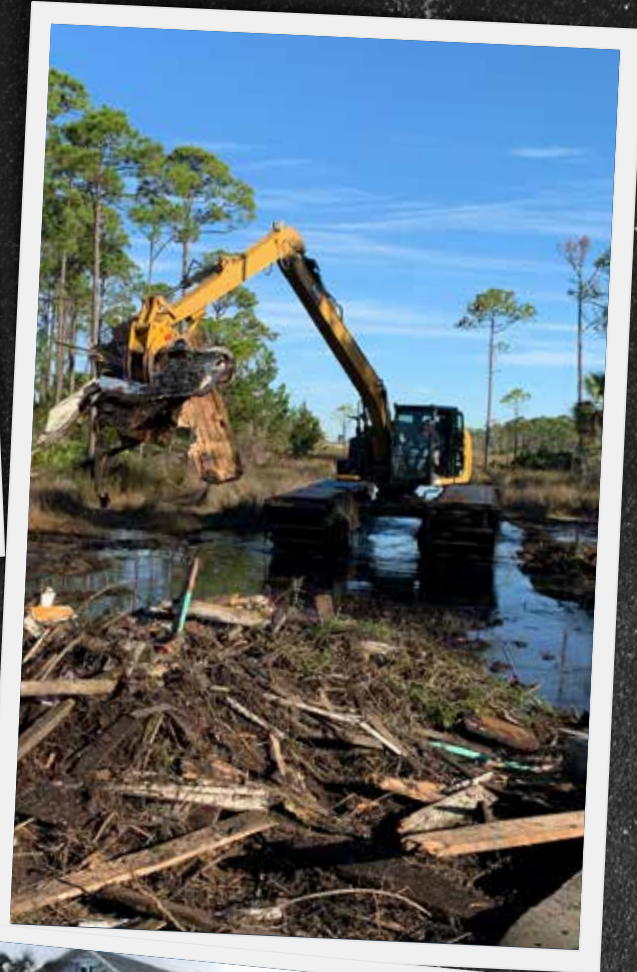
**Introduction to the Incident Command System,
ICS-100**

Issued this 3rd Day of August, 2009

Vilma Schlafli Milroe
Superintendent (Acting)
Emergency Management Institute

0.3 IACET CEU





KAISERKANE

STORM

Frank Whitley

President

24 Hr. Cell: 850.528.6561
frankwhitley@emaila2z.com

Mark Garrison

Vice President

24 Hr. Cell: 205.434.0000
kaiserkanestorm@aol.com

Lance Sheffield

Vice President

24 Hr. Cell: 850.532.5073
lsheffield@emaila2z.com

P.O. Box 10869 | Tallahassee, FL 32302 | Fax: 866.405.5541

www.KaiserKanseStorm.com